

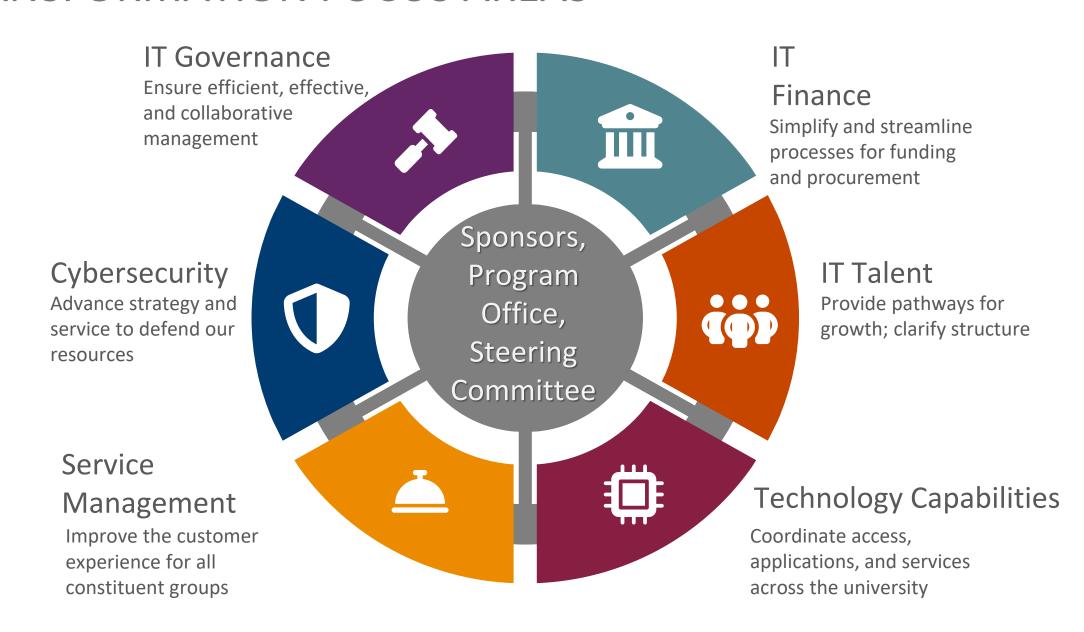


IT TRANSFORMATION Program Update

October 2022

Zo Qazi

IT TRANSFORMATION FOCUS AREAS



PROJECTS UNDERWAY

Ensure efficient, effective, and collaborative management

Provide pathways for growth; clarify structure

Advance strategy and service to defend our resources



IT Governance



IT Talent



Cybersecurity

Establish university-wide IT governance model

- Standardize job classifications for IT staff across VT
- Implement CIS IG2 controls across all platforms

Establish a University-Wide IT Project Management Office

Augment 24x7 monitoring with a Security Operations Center



Enable endpoint detection and data loss prevention

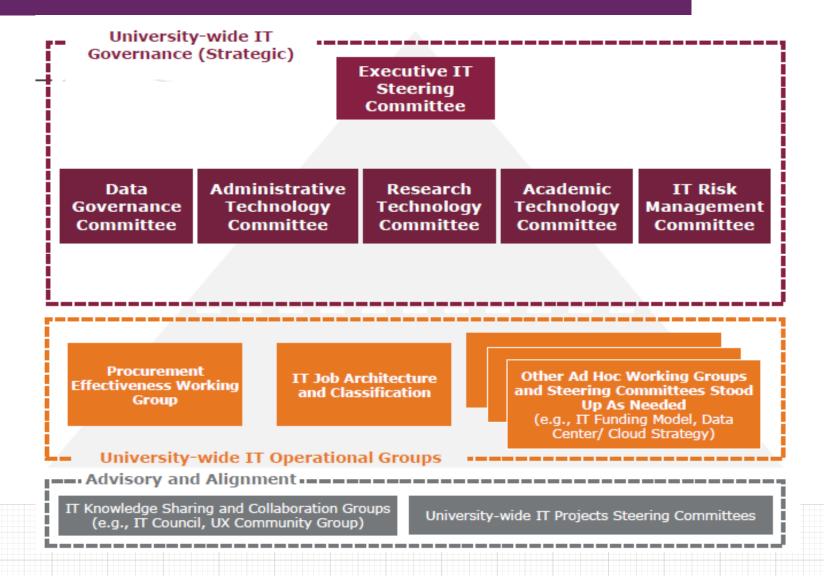
Streamline software procurement process



IT Governance 1.2 University-wide IT Governance Model

What is IT Governance:
IT governance is defined as the processes that ensure the effective and efficient us of IT in enabling and organization to achieve its goals.

Source: Gartner



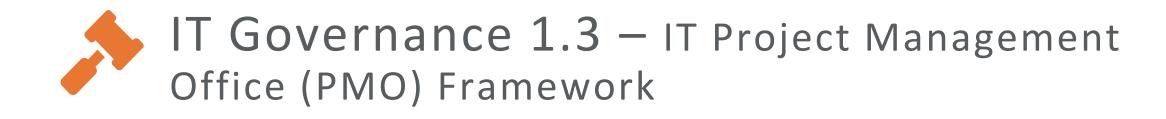


Accomplishments

- First official Executive Committee meeting held Sept. 6, 2022
- Sub-Committee Charters completed on 9/29
- Sub-Committee appointments completed on 10/18

In Process

- Review and complete threshold document
- Send invitation letters to sub-committee members



Goal: Implement a university-wide IT Project Management Office

Implementation:

- Develop a PMO framework document
- Develop standards for project planning, issue tracking, risk management, resourcing and reporting metrics
- Train staff on project management standards and processes
- Phase 1: use framework for IT transformation initiatives
- Phase 2: share framework with DoIT and refine/update if needed
- Phase 3: share framework with distributed IT refine updated if needed and fully operationalize
 PMO



IT Governance 1.3 — IT Project Management Office (PMO) Framework

Accomplishments

- Conducted 2 process workshops 09/07 and 09/22
- Completed foundational PMO framework
- Foundational template review completed 9/14
- Metrics workshop, identified foundational metrics 9/23

In Process

- Operationalizing foundational project process for Phase 1
- Documenting foundational project processes
- Training on Project Process
- Defining metrics

Summary

- IT Governance paradigm shift, will need consistent support and iteration to take hold
- Overall progress is becoming steadier
- Continuous updates/improvements on IT Transformation website and dashboard
- Access additional information at https://svpcbo.vt.edu/ittransformation

